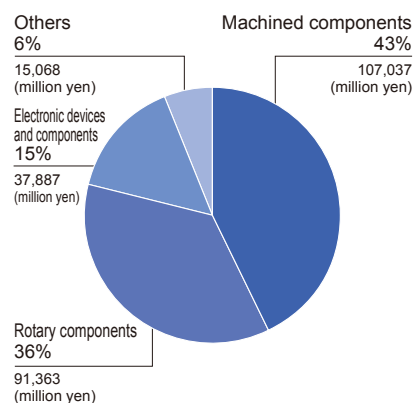


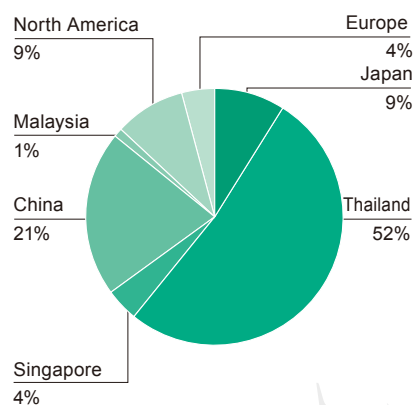
Corporate Profile (as of March 31, 2012)

Corporate name	Minebea Co., Ltd.
Headquarters	4106-73 Oaza Miyota, Miyota-machi, Kitasaku-gun, Nagano 389-0293, Japan TEL: +81-267-32-2200
Tokyo head office	19F Arco Tower, 1-8-1 Shimo-Meguro, Meguro-ku, Tokyo 153-8662, Japan TEL: +81-3-5434-8611
Established	July 16, 1951
Capital	68,258 million yen
Representative	Yoshihisa Kainuma, Representative Director, President and Chief Executive Officer
Main business	Machined components business, rotary components business, electronic devices and components business, and others
Net sales	Consolidated: 251,358 million yen
Operating income	Consolidated: 8,599 million yen
Ordinary income	Consolidated: 6,499 million yen
Net income	Consolidated: 5,922 million yen
Number of employees	51,406 persons
Number of consolidated subsidiaries and affiliates	40 companies

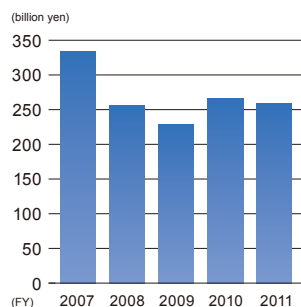
■ Net sales by business segment (FY2011)



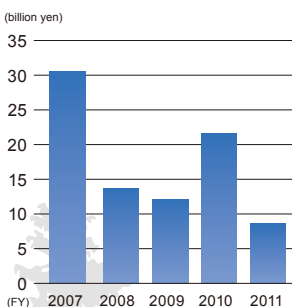
■ Total production by region (FY2011)



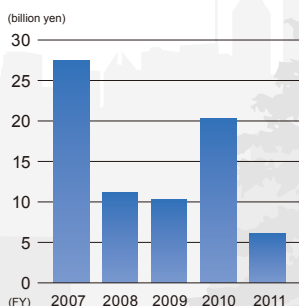
■ Net sales



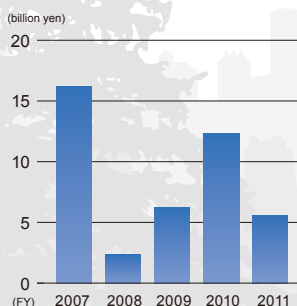
■ Operating income



■ Ordinary income



■ Net income



■ Net sales by region (FY2011)

